

# Non-life insurance

## Impact of COVID19

Voor discussie alleen



# 01

## C-Day

Anticipate the unknown

# 03

## Day 8 - 45

Risk analysis and reports

# 05

## Day 151 and beyond

How to adapt the statistics

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From practicalities to WTF

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## What have we learned

Never waste a good crisis

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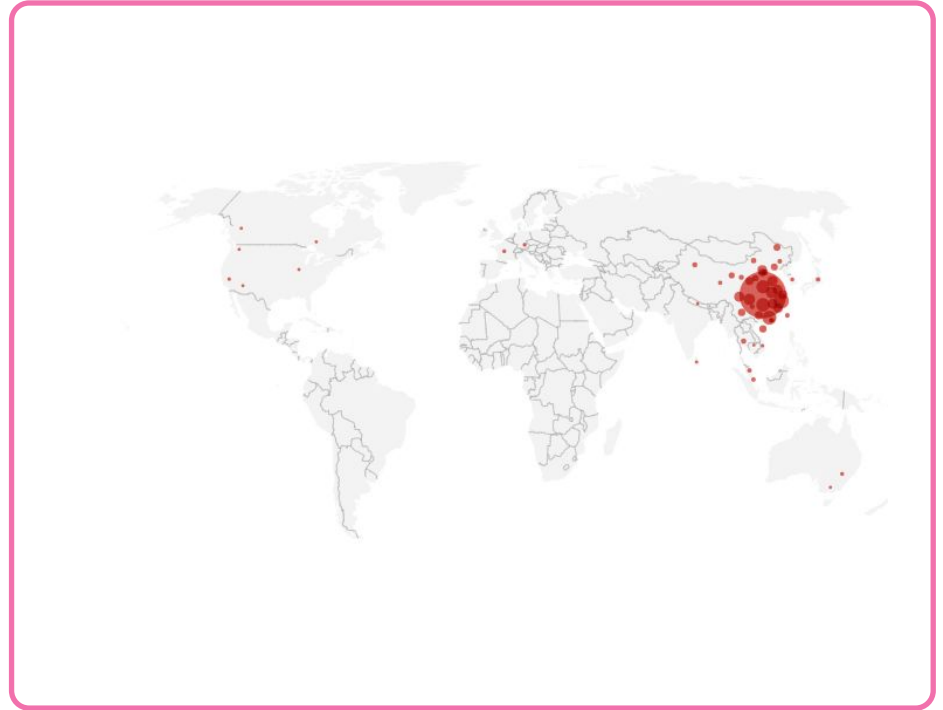
## Anticipate the unknown

'Some virus in China; it won't come here'

'GGD's search & contain is the best in Europe'

'Apply some basic hygiene'

'No direct flights from / to Wuhan'



## 02: Day 1-7; from practicalities to WTF

### Practicalities

Working from home: We're an online insurer, how difficult can it be?

Wait:

- VPN access to our systems
- Not all handling goes online
- Office availability
- Staff (and building) security



## 02: Day 1-7; from practicalities to WTF

### Practicalities

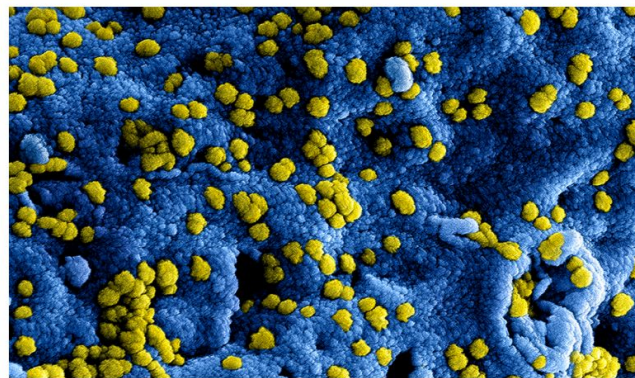
We're an online insurer, how difficult can it be?

And a little later:

- 'What if' scenarios requested by our shareholder
- Impact of virus & spread became known

#### Tweede patiënt in Nederland met COVID-19

Publicatiedatum 28-02-2020 | 10:50



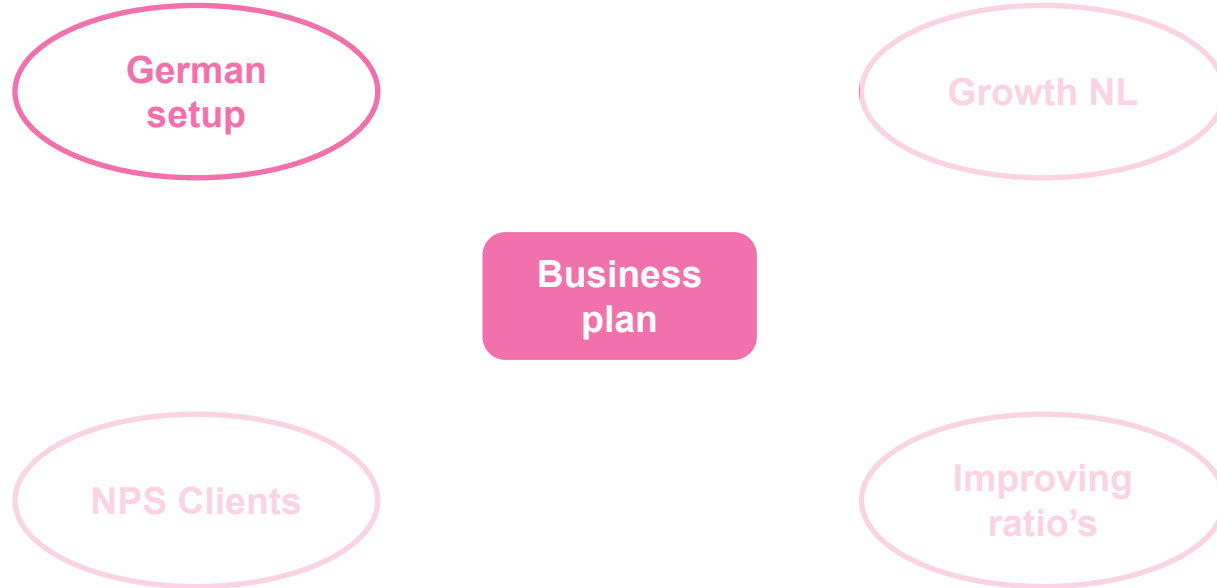
Vannacht is een tweede patiënt met COVID-19 gediagnosticeerd. Met labonderzoek in het AmsterdamUMC werd dit vastgesteld, waarna het resultaat in het laboratorium van het RIVM werd bevestigd. De patiënt heeft geen link met de eerste patiënt. De tweede patiënt, een inwoner van Amsterdam was vorige week in Lombardije (Italië). Zij zit in thuisisolatie in Diemen. De GGD Amsterdam brengt in kaart met wie deze patiënt contact heeft gehad door middel van contactonderzoek.

**Business  
plan**

**Clients**

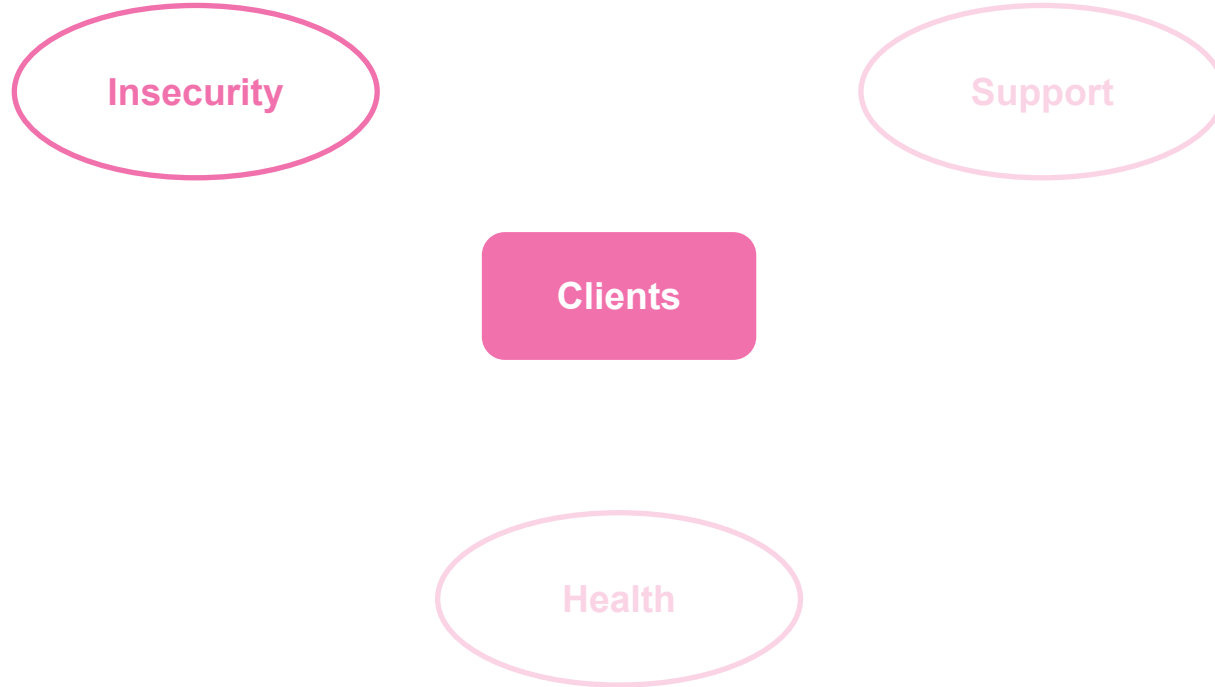
**Financials**

**Staff**



### **Actions:**

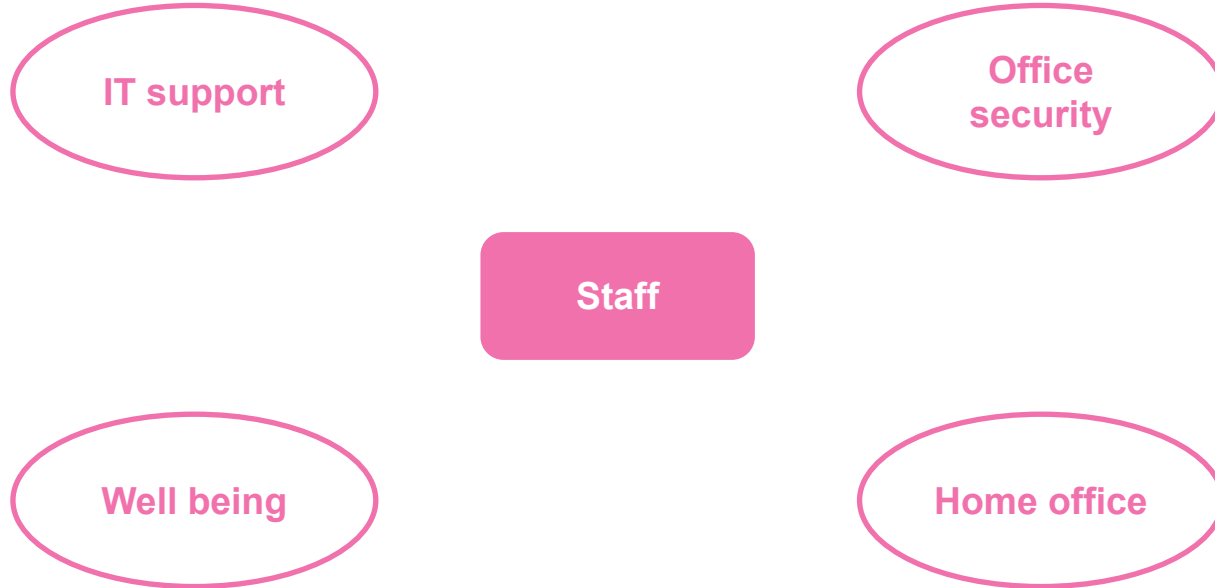
- We start negotiating Germany online
- We postpone physical meetings



### **Actions:**

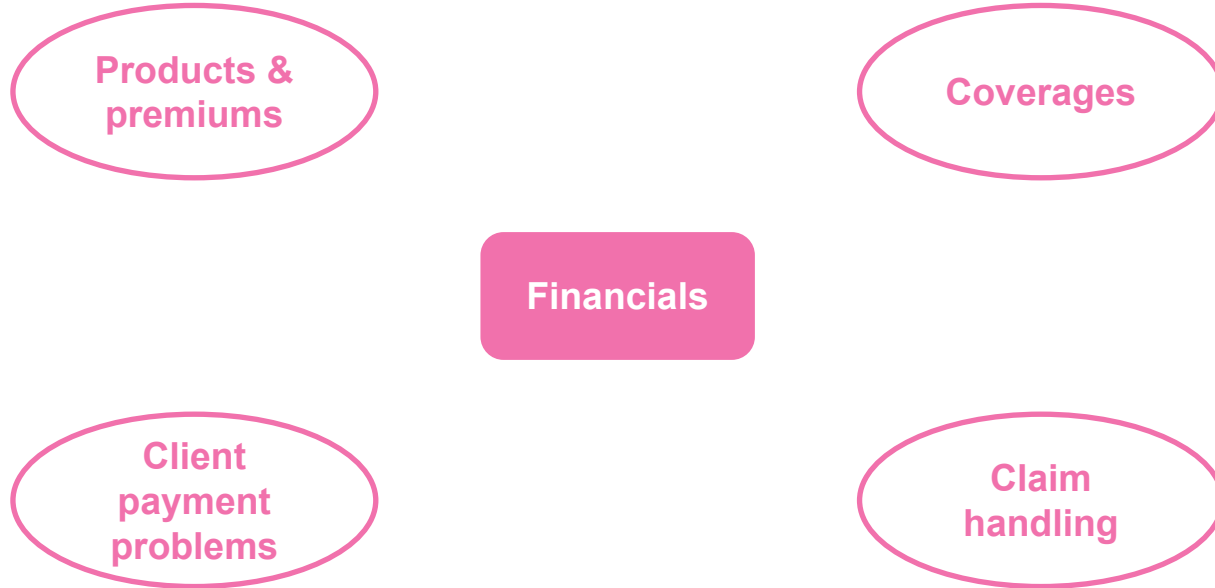
- We defined our stand in cover in relation to COVID-19 claims
- We directly updated the chatbot
- We started tracking the additional requests for information





**Actions:**

- We decided to have the office open with limited staff available
- We made sure that no staff would be in the office alone
- We allowed staff to come to the office to pick up equipment
- We organised online help for our staff



## Actions:

- Products will be needed; potentially some products will be cancelled
- We checked all coverages in relation to excess use as a result of COVID-19
- We anticipated less claims (which would solve the reduction of efficiency)
- We organized additional attention for payment process

9 March 2020

12 March 2020

23 March 2020

**InShared starts working from home**

**Press conference to request working from home**

**InShared starts with weekly reports on the situation:**

- 1) Sales**
- 2) Outflow products**
- 3) Reported claim numbers**
- 4) Number of inquiries**
- 5) Cancellations due to non-payment**

## Learnings from the beginning

### Create overview

Sit together, make risk maps

Select most urgent items, define tasks

Model risks  
(All models are wrong;  
some are useful)

### Select action holders

Make people responsible for actions

Setup task force

Adapt on the go

### Report on progress

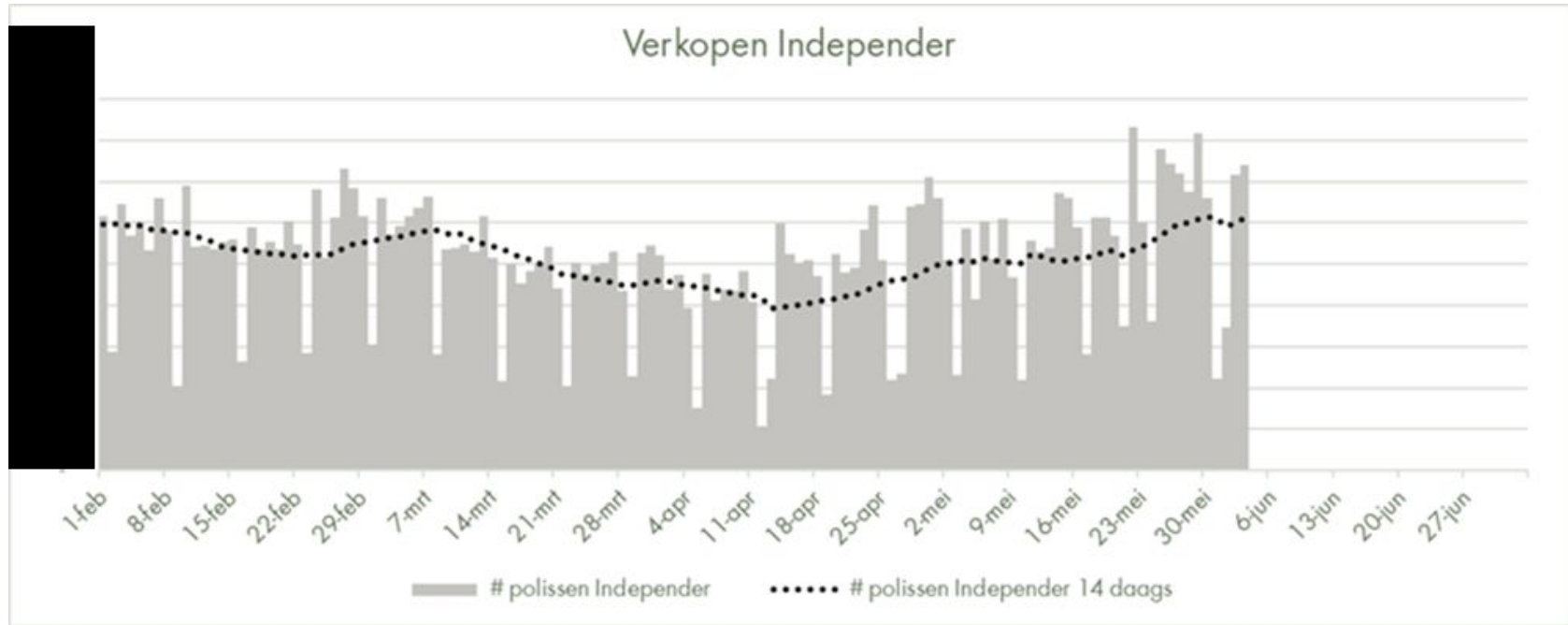
Communicate to stakeholders

Create simple reports on most urgent risks

# Let's look at some report items

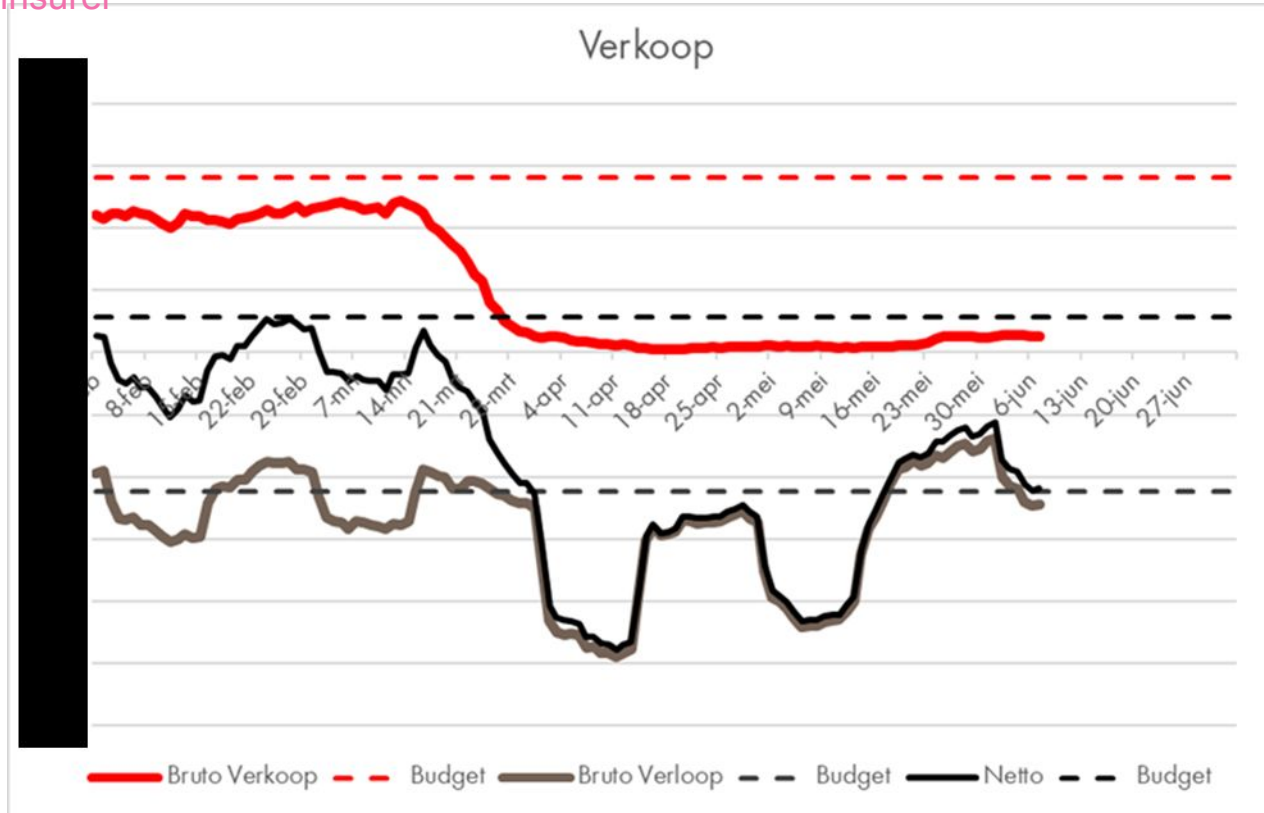
04: Day 46 -150; Effects on the insurer





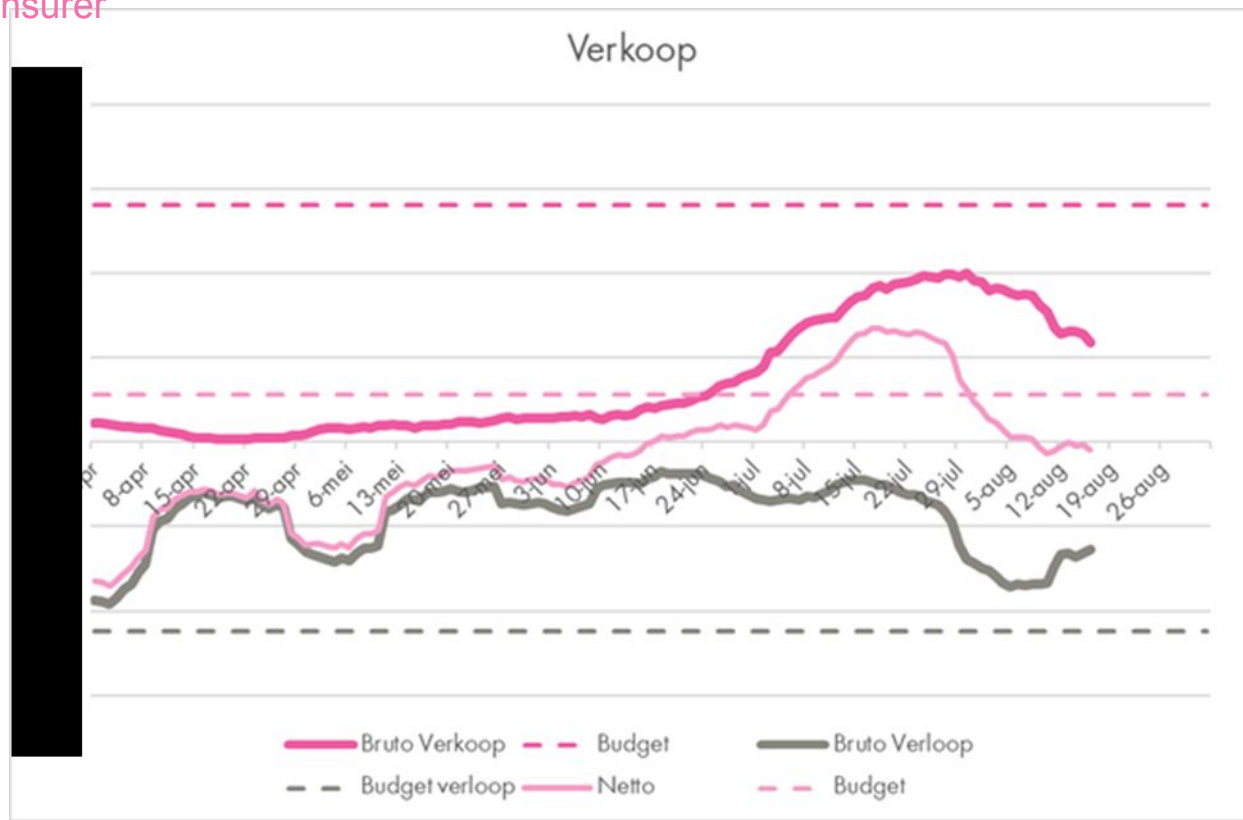
## 04: Day 46 -150; Effects on the insurer

## Sales Travel insurance

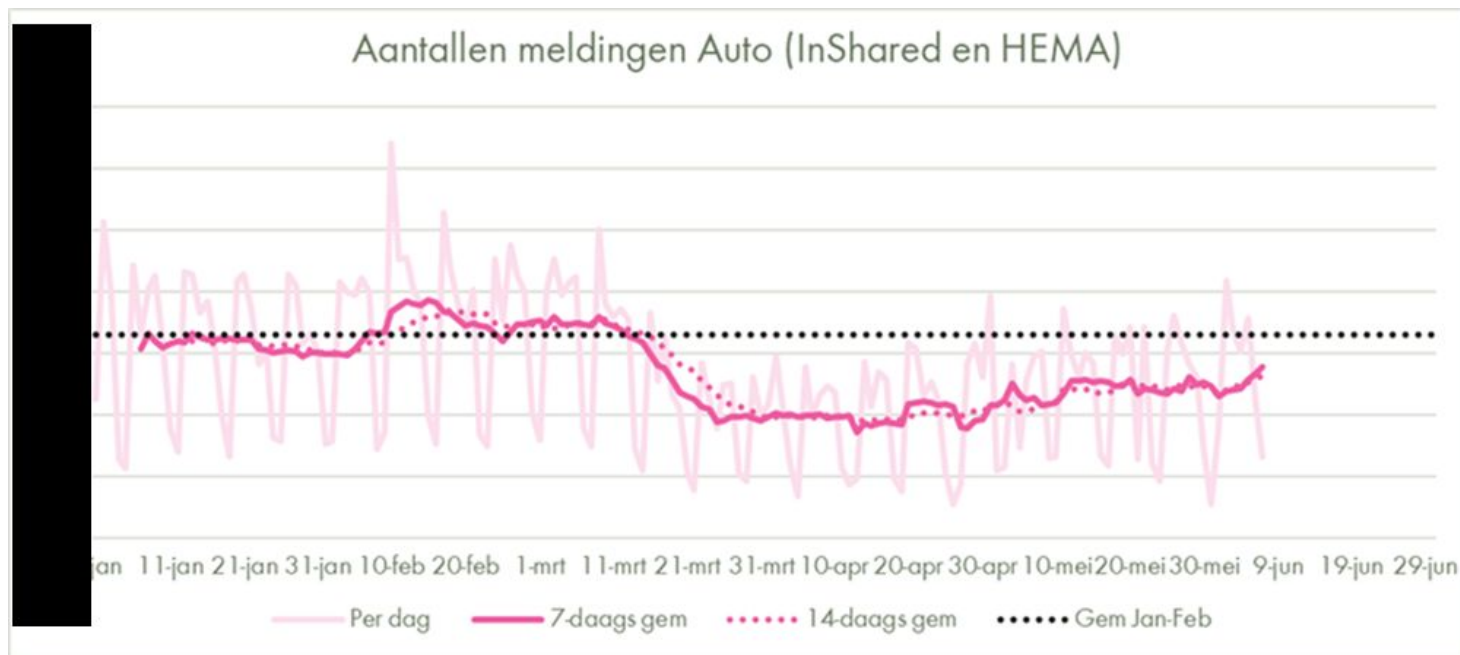


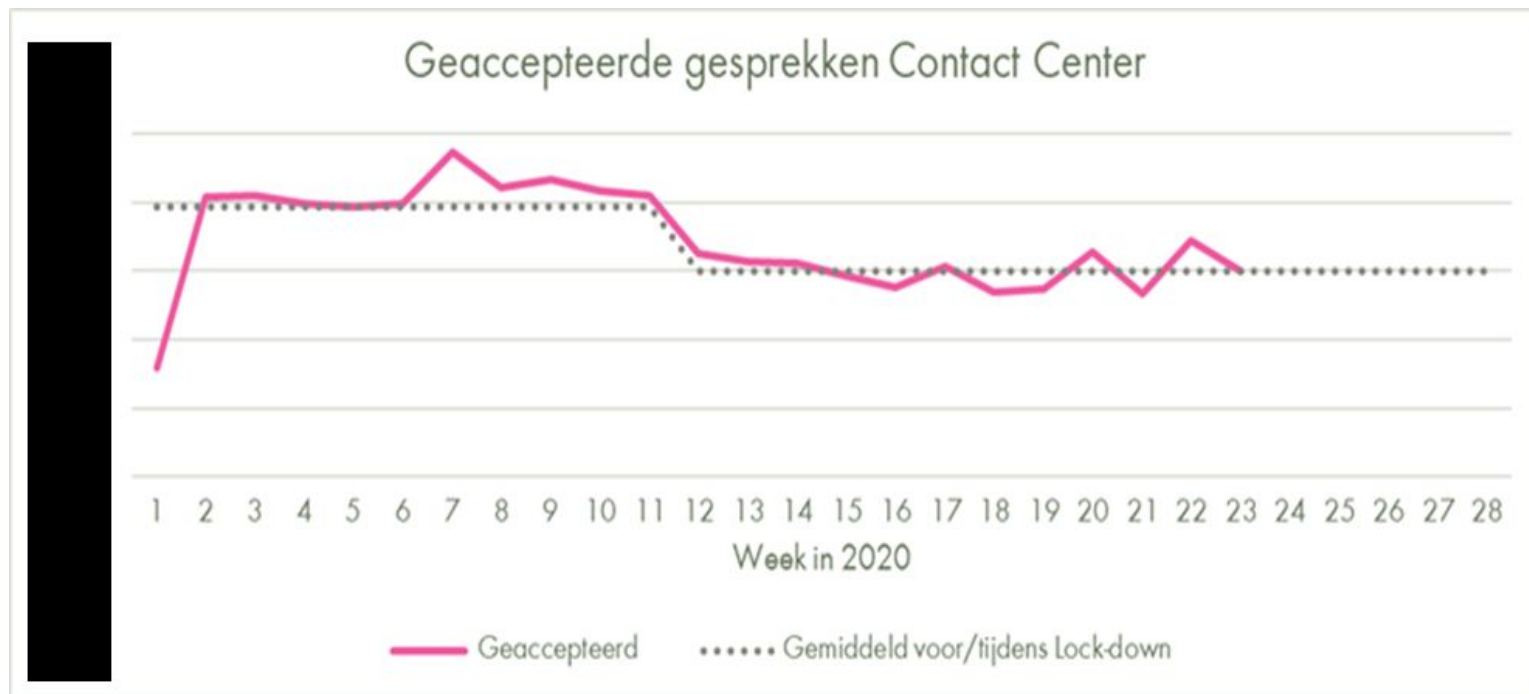
# 04: Day 46 -150; Effects on the insurer

Sales travel insurance



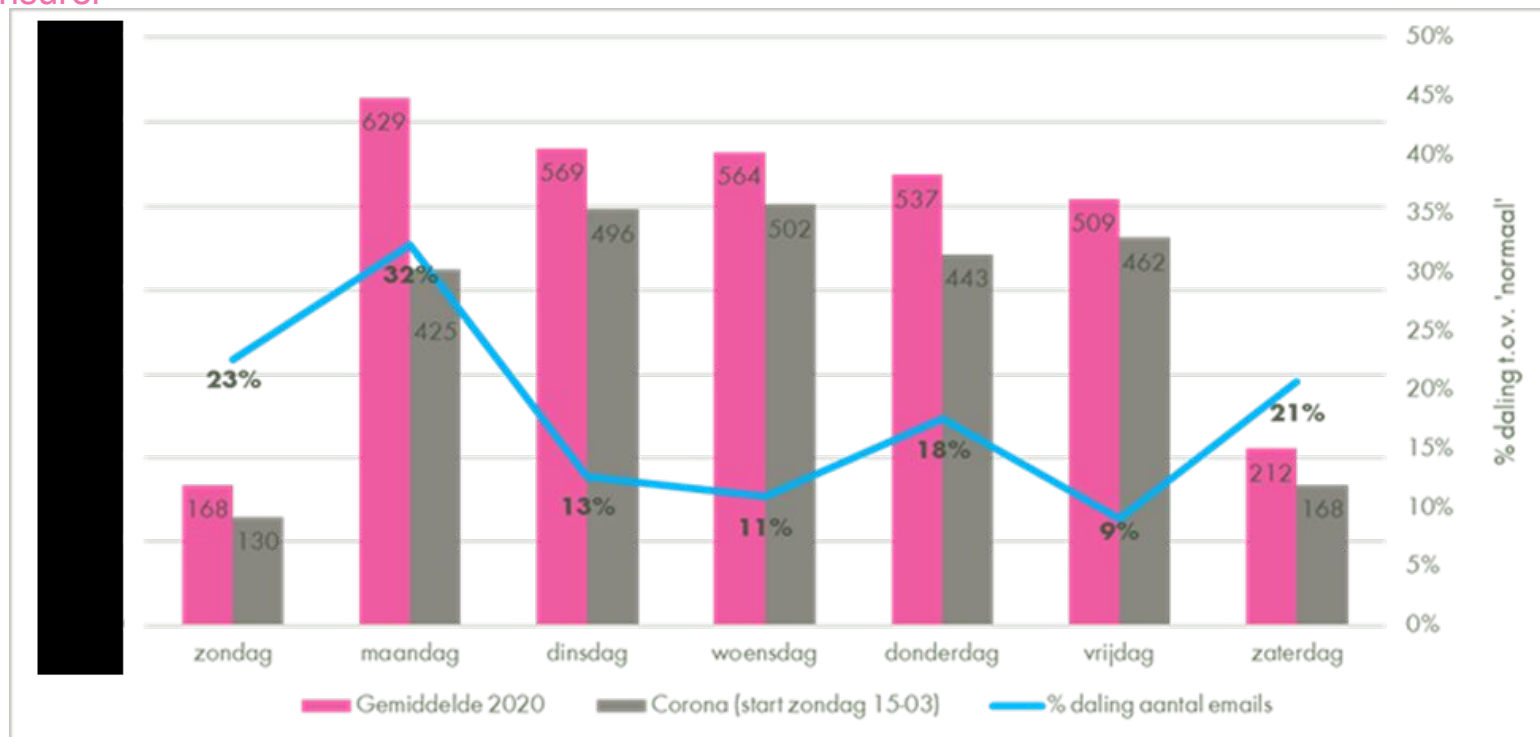






## 04: Day 46 -150; Effects on the insurer

Number of e-mails



Reports create peace

## Learnings from the middle

### **Reports create peace of mind**

Having the reports show our prospective views brings peace

Where it deviates it creates need for adaption

### **Adapt along the way**

If new ideas come to mind, adapt the reports

# What about the content?

05: Day 151 and beyond;  
How to adapt the statistics



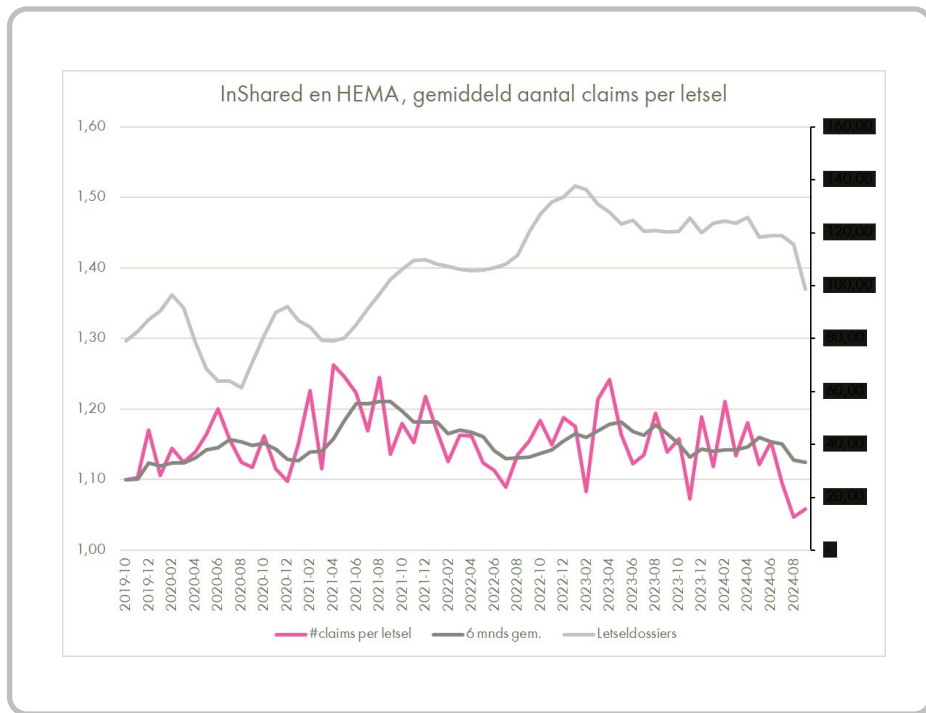
## 05: Day 151 and beyond; How to adapt the statistics

### Let's talk Bodily Injury

Our statistical reserves for BI are set on accident level; not on victim level

Less claims does not automatically lead to less amounts

Lot of manual work: what about staffing when numbers increase again?



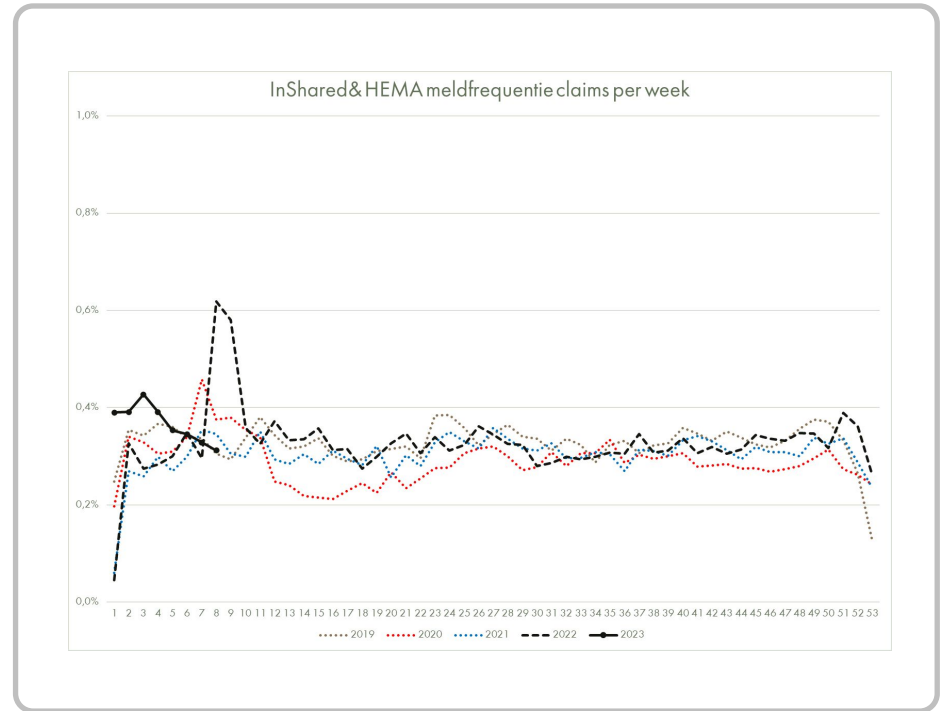
## 05: Day 151 and beyond; How to adapt the statistics

### Let's talk claim frequencies

We use frequencies to predict reserves and premiums.

The frequencies are heavily impacted by the situation

You need to understand the differences and act upon



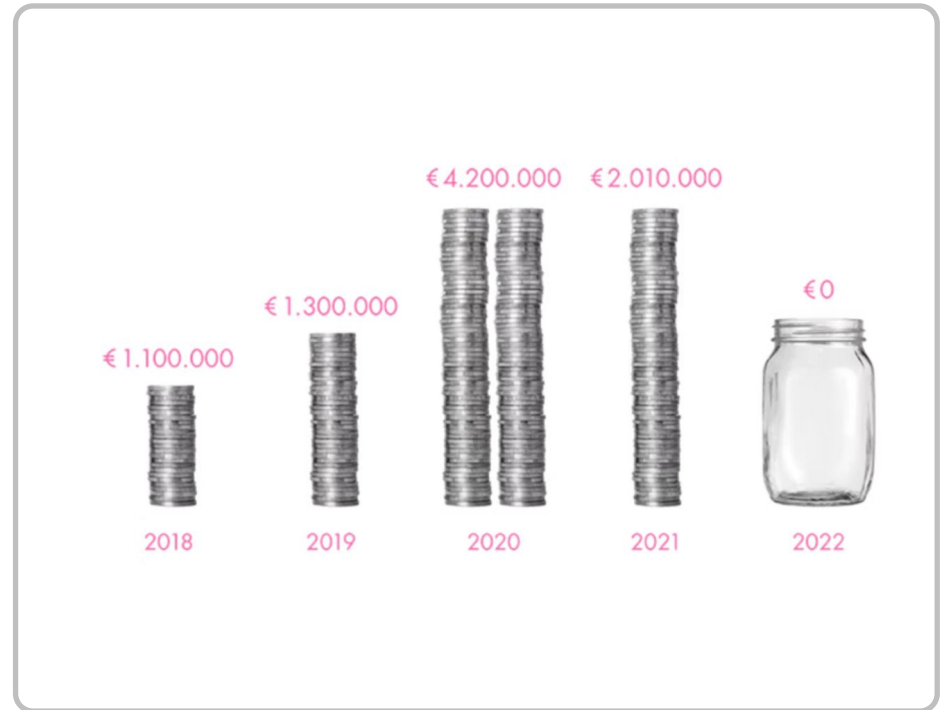
## 05: Day 151 and beyond; How to adapt the statistics

### Let's talk Competiveness

We have our annual reward program

It worked pretty good in the Covid-19 years

But the market is doing it differently







# What have we learned?

Never waste a good crisis!